

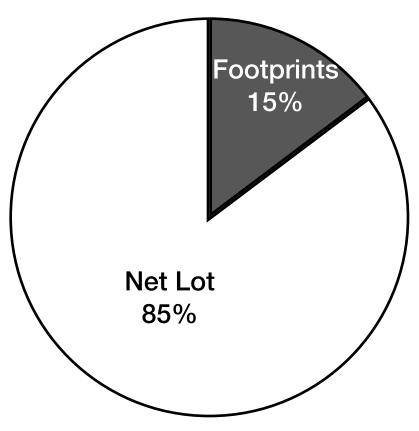
Potential Development Analysis

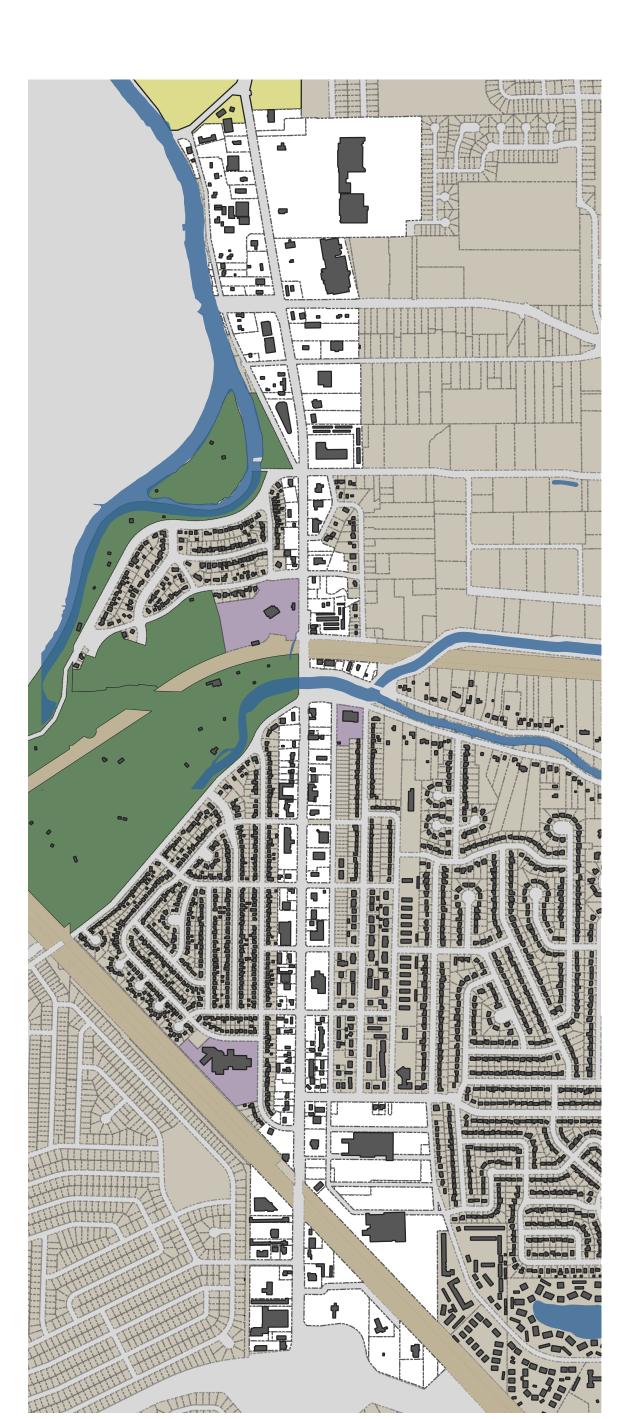
May 2022

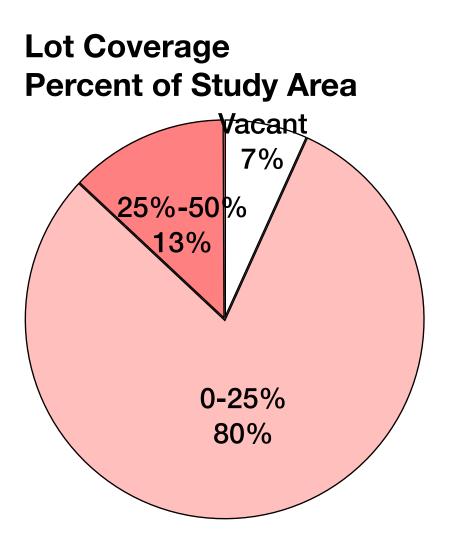
G. KELLOGG & CO.

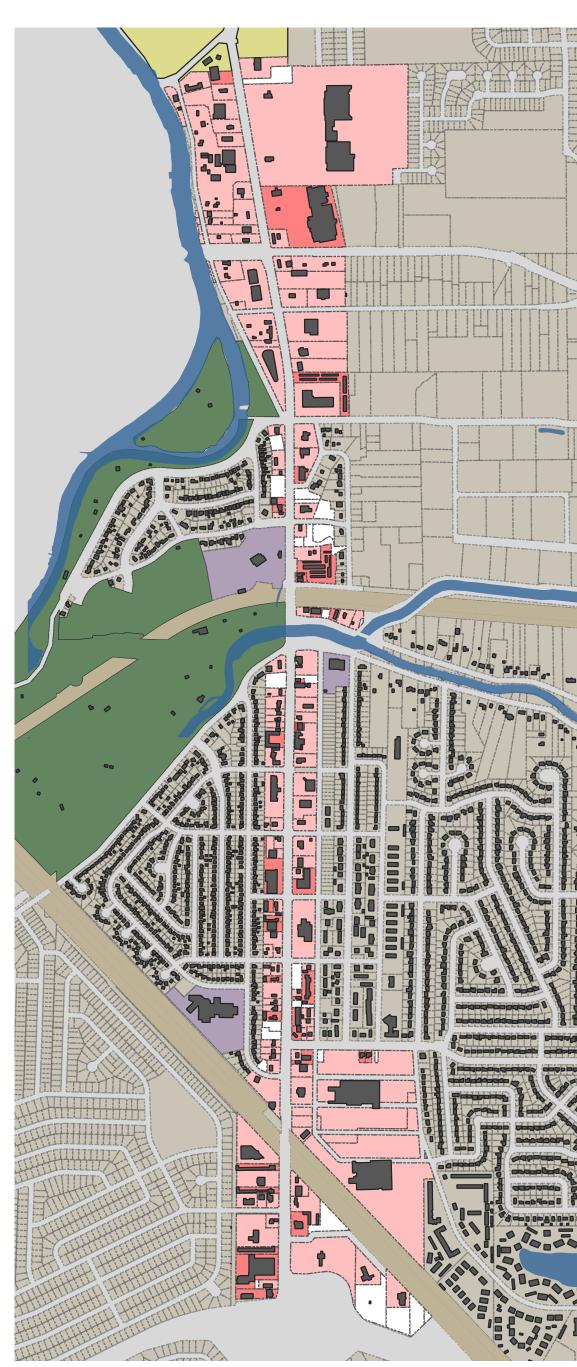


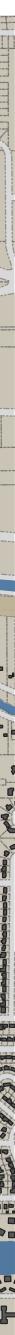
Building Footprint Percent of Study Area







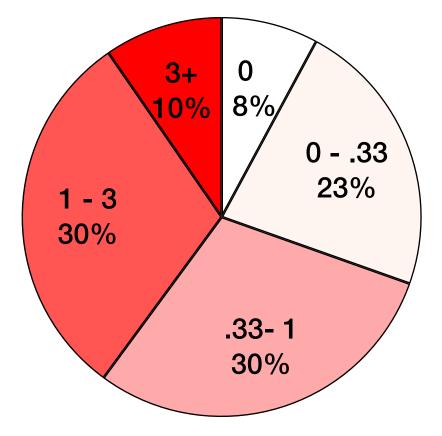




Footprints & Lot Coverage

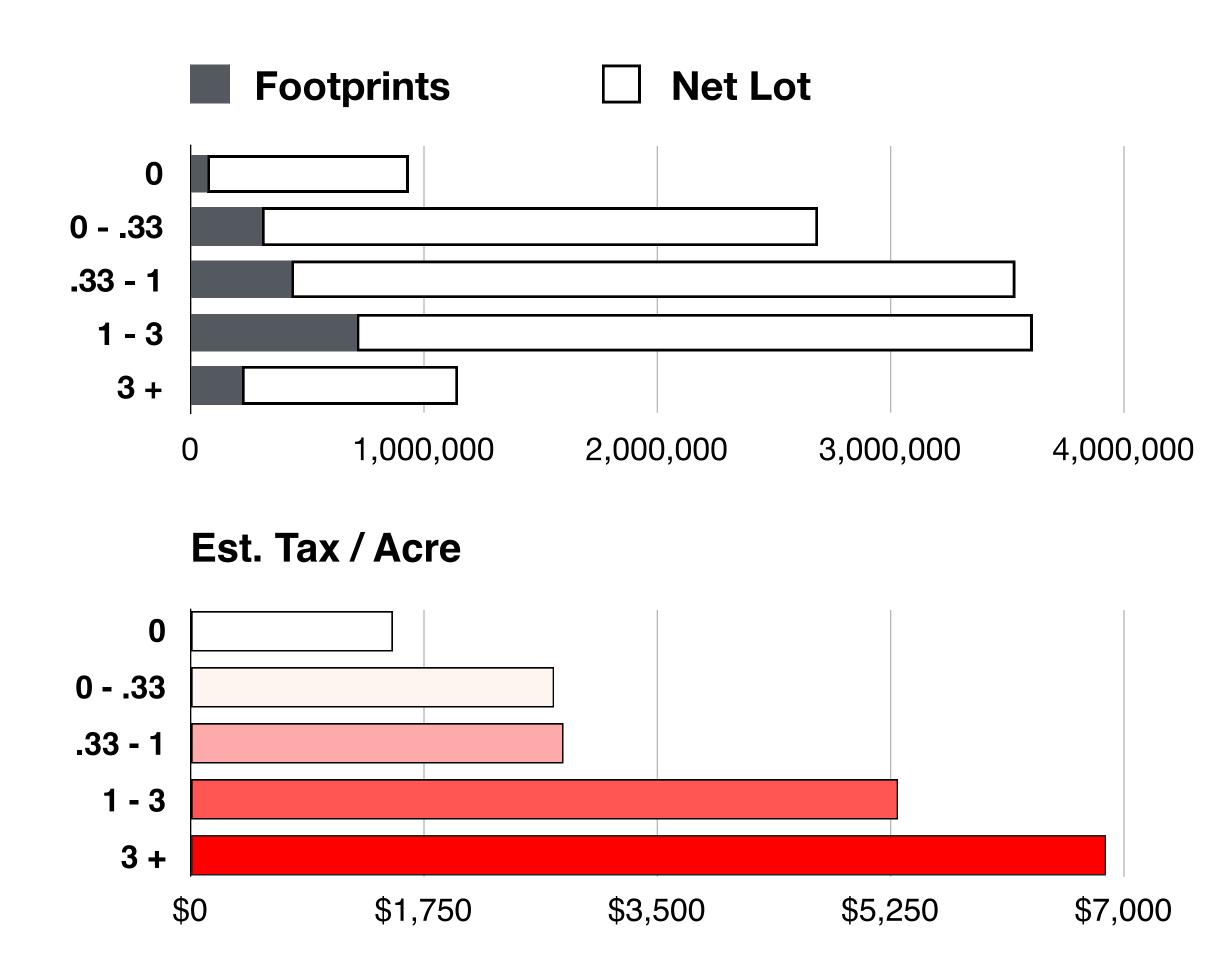
- Only 15% of lot area is covered by buildings. This area does not appear to be highly landscaped and most of that Net 85% seems to be parking. That would be a parking ratio of about 12 per thousand square feet of use at single story construction.
- Only 13% of the area has a lot coverage over 25%.
- And 7% of land is in lots that have no building footprint at all. That totals 18 acres of vacant lots, not including vacant buildings.
- 80% of the land in the area has lot coverage of less than 25%.
- For comparison, our earlier analysis found it feasible to sufficiently park a 3 story building with 32% lot coverage, 41% parking and 27% landscaping.

Building to Land Value Percent of Study Area





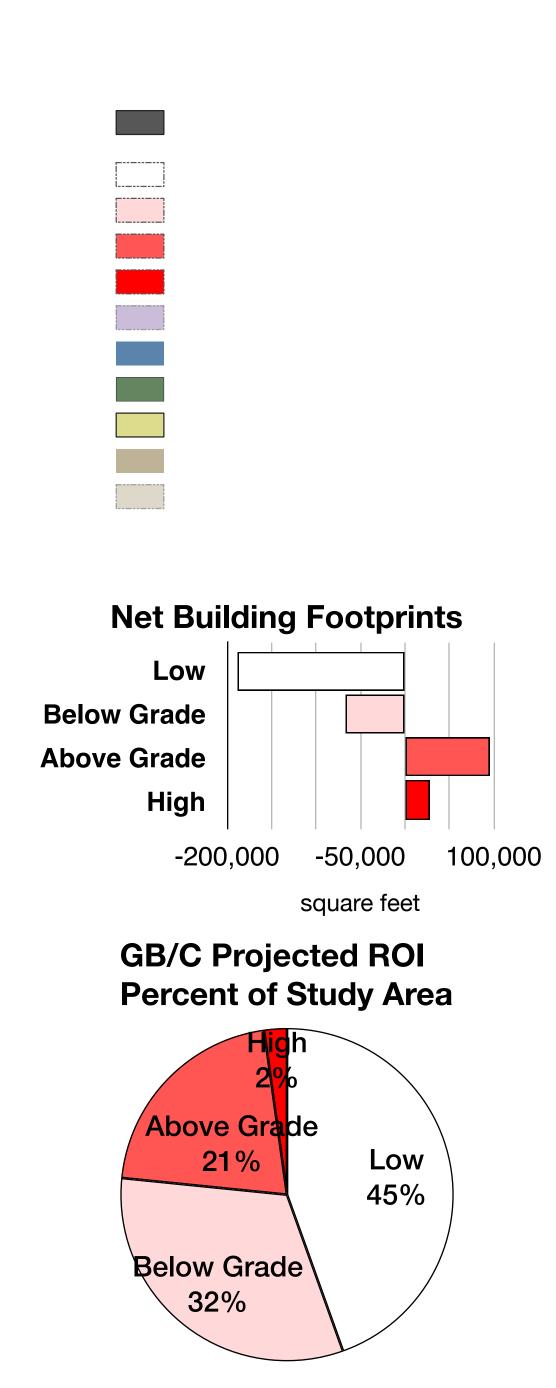
Building to Land Value	Area (acres)	Footprints (square feet)			Parking (est.)		Tax/Acr
0	22	75,881	20	9%	82.7%	\$32,665	\$1,51
033	62	308,905	55	13%	79.7%	\$168,751	\$2,73
.33 - 1	81	435,502	71	14%	78.9%	\$227,235	\$2,79
1 - 3	83	712,968	67	25%	72.2%	\$440,240	\$5,30
3 +	26	223,329	21	24%	72.5%	\$180,806	\$6,87
TOTAL	274	1,756,585	233	19%	70.2%	\$1,049,695	\$3,83

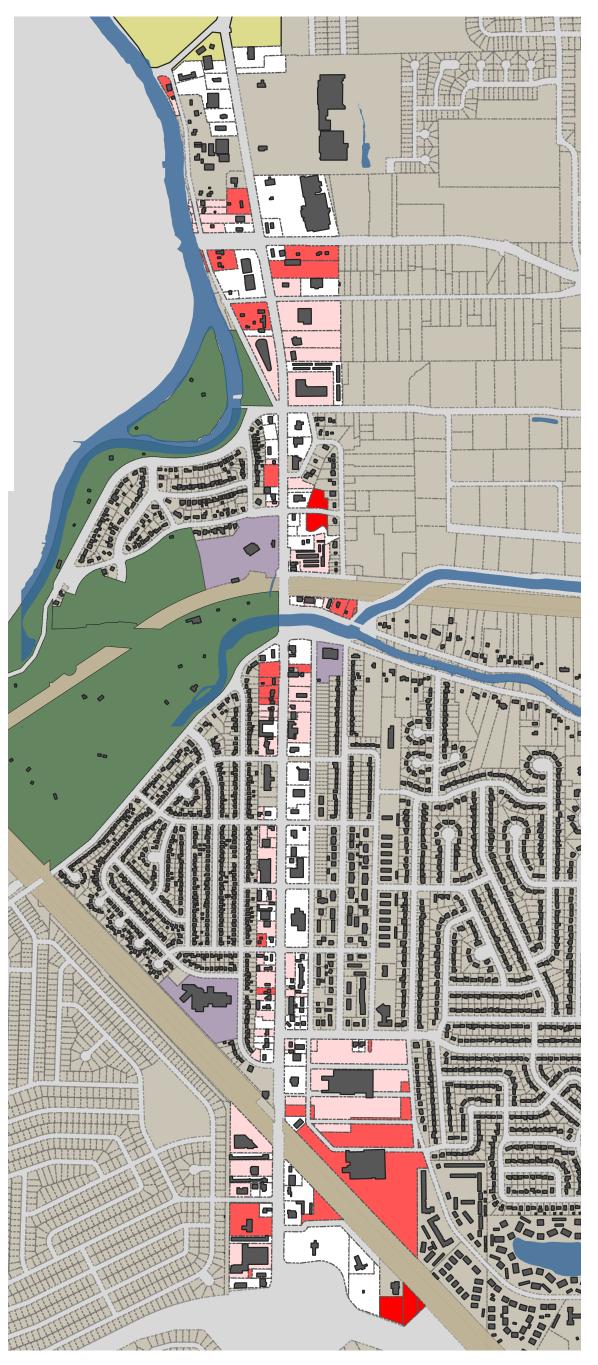


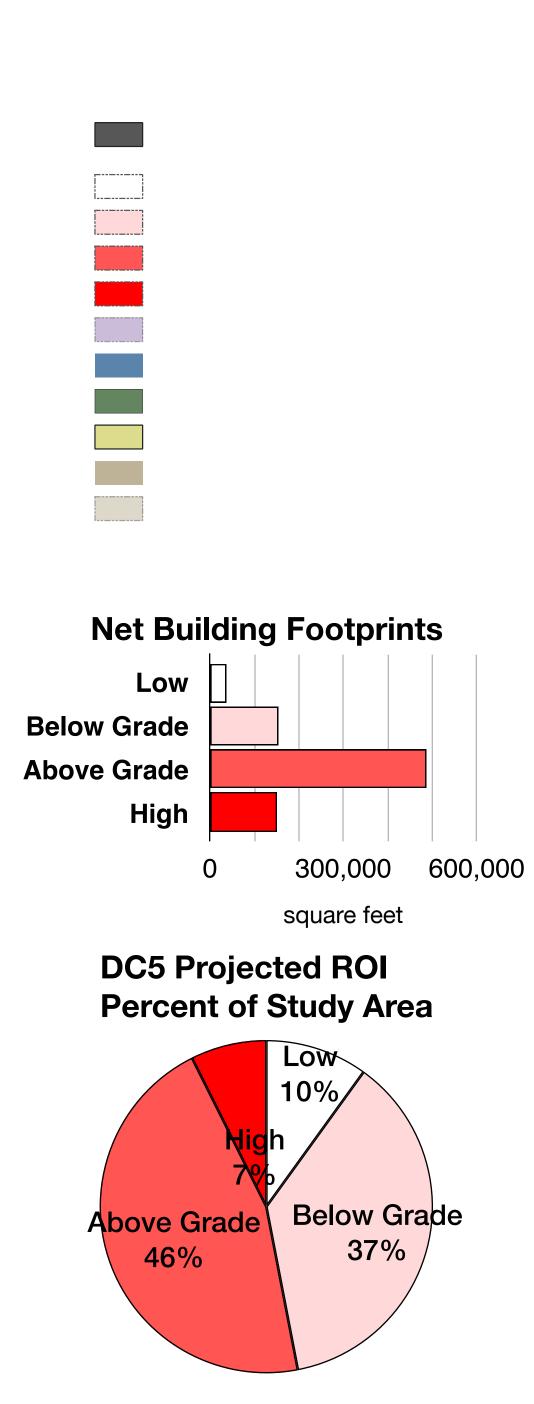


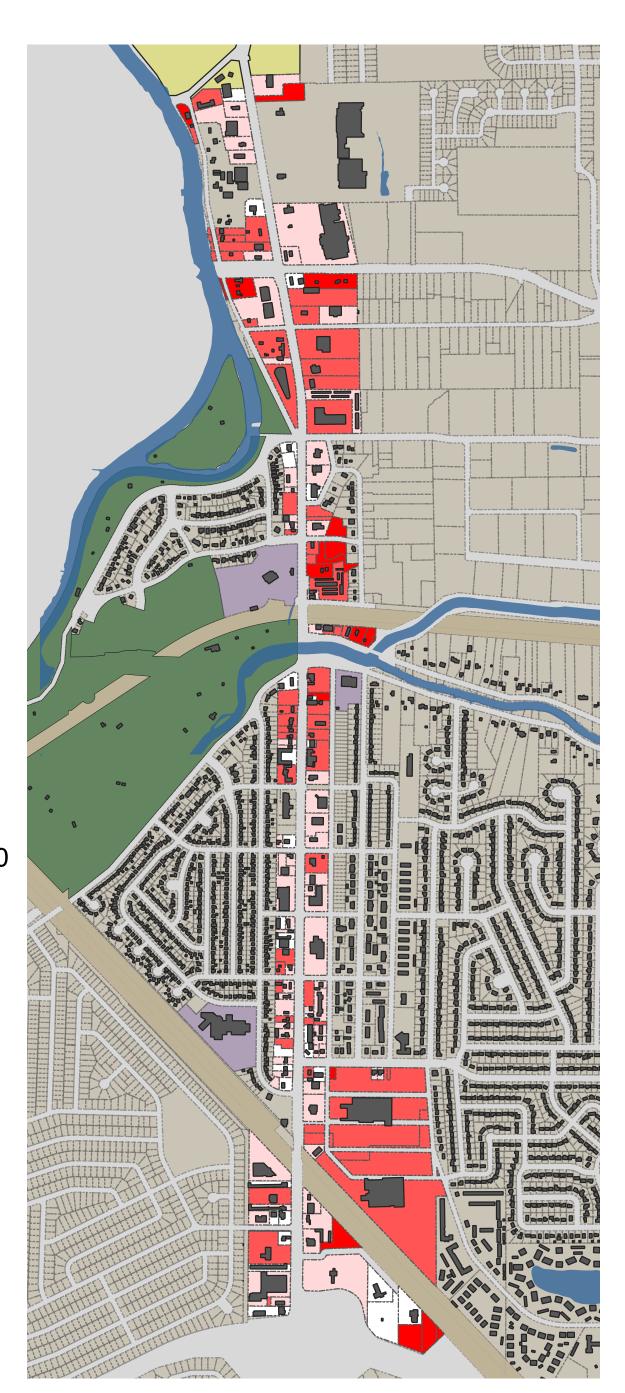
Building to Land Value

- This analysis compares the assessed value of property to the assessed value of the land.
- A high ratio means the building is worth more; a value below 1 means the land is worth more than the building and a value of 0 means the lot is vacant or the building is of no value.
- 51% of the study area has a building to land ratio of less than 1; the land is assessed more than the structure.
- Fully 8% of land is valued as vacant.
- Building to land value roughly correlates to lot coverage, as more building footprint usually means more building \bullet value.
- Increased building to land values also correlate with higher collected taxes per acre for the Town. \bullet
- Under-developed land is not only an eye-sore to the community and a missed opportunity for the owner. It is also \bullet lost tax revenue to the Town.
- The 40% of land with building values that exceed land values are estimated to pay 60% of taxes in the Study Area.









Projected Return on Investment

- \bullet feasibility and impact of development.
- Analysis assumed development of 1 floor of commercial / retail with two floors of small apartments above.
- indicating that 77% of land is infeasible for redevelopment.
- \bullet
- these rules shifts 30% of land from below investment grade to potentially feasible development.
- This could unlock 63 acres of land with 1.5 million square feet of development.

This analysis simulated development on all parcels under existing zoning and under DC5 zoning to understand the

• Variables included parking ratios, setbacks, construction costs and the assessed full market value of properties.

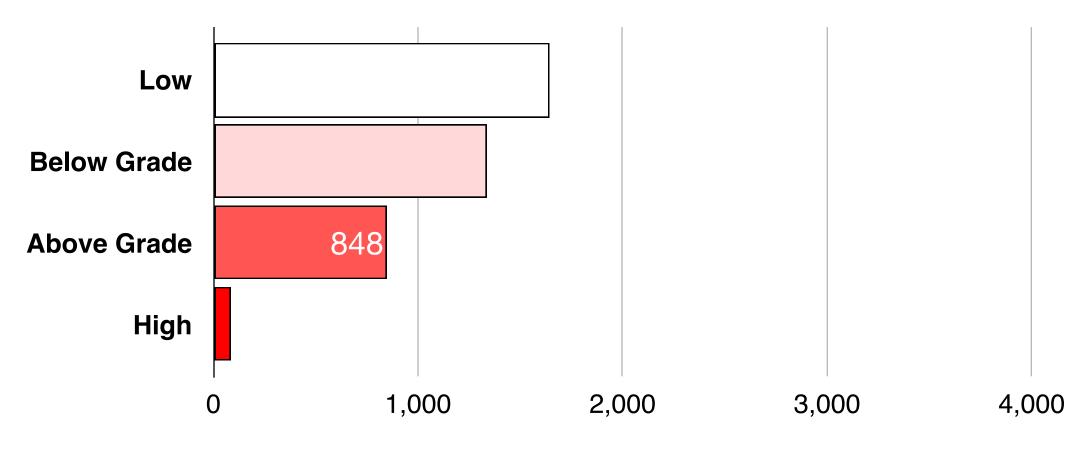
• Under existing zoning, 45% of land produces a "low" return and another 32% produces a "below grade" return,

• Under the existing GB/C zoning 21% is projected to be "above grade" while only 2% is "highly" developable.

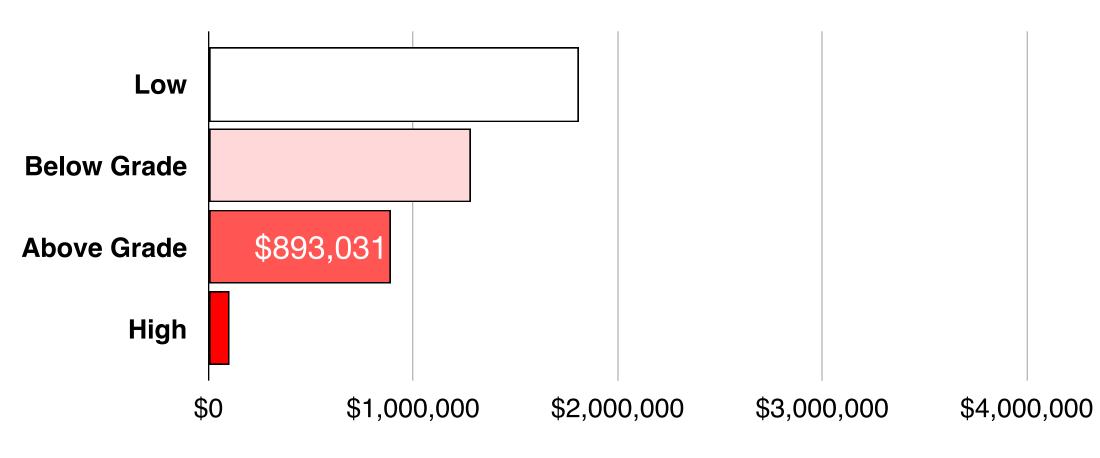
Interestingly, the net footprint in many cases was actually lower than the existing footprint. That means even the existing buildings might not be permitted under the current code, and new development may be impossible.

• Under the rules of the DC5 code, 46% of land is projected "above grade" for investment and 7% is "high". Using

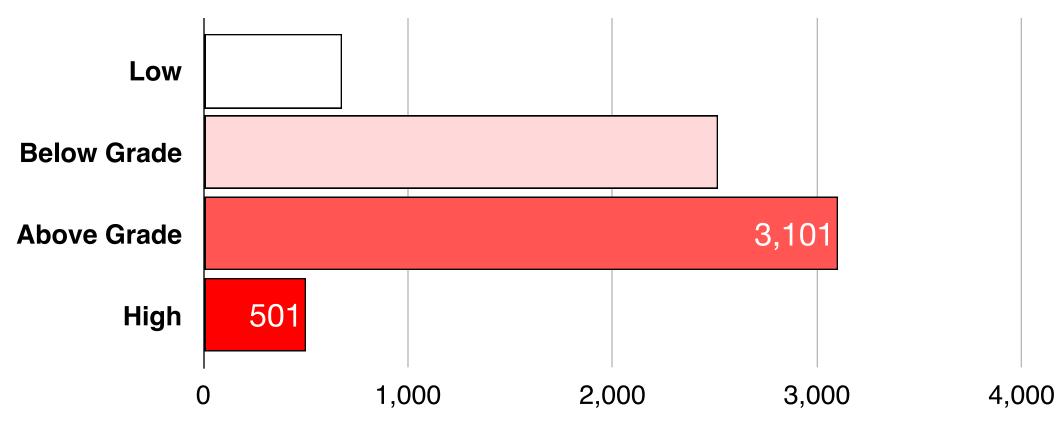
GB/C New Residential Units



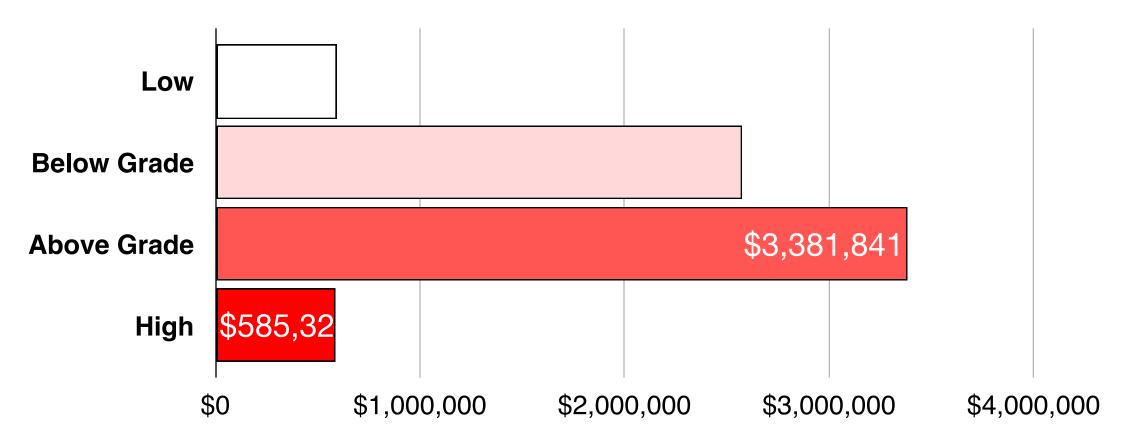
GB/C Net New Town Tax Revenue







DC5 Net New Town Tax Revenue





Impact of Feasible Development

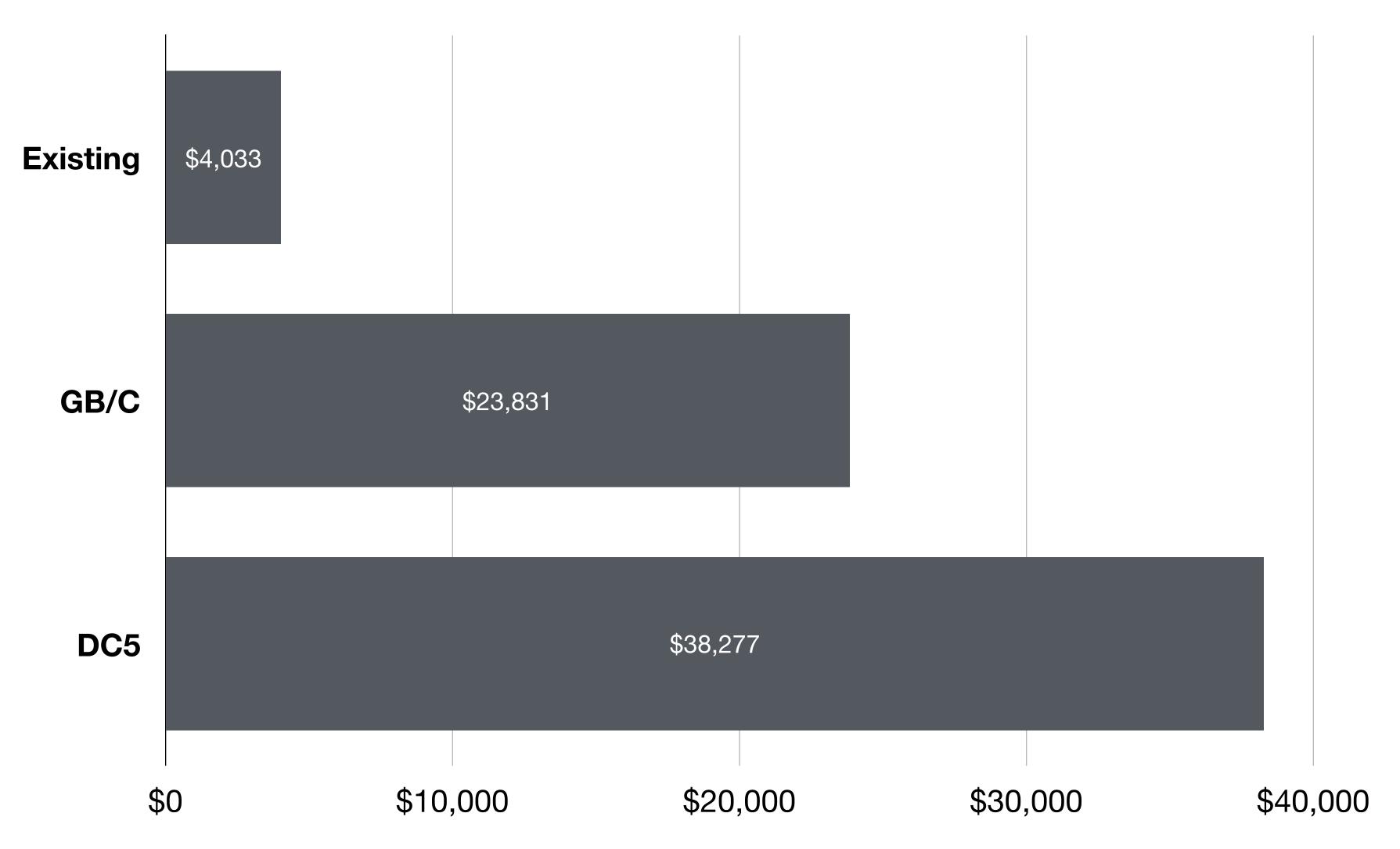
- development should be highly feasible; an additional 840 units and 280,000 square feet should be possible.
- million square feet should be possible.
- The impact of tax revenue would be \$480,000 annually for the highly grade.

Under the existing by-right zoning, 85 units and 84,000 square feet of

 Under DC5 zoning an additional (net) 400 units and 360,000 square feet of development should be highly feasible and a net 2,200 units and 1.2

feasible properties up to \$2.4 million for properties above investment

Estimated and Projected Tax / Acre



Projected Tax/Acre

- The current, under-utilized Study Area is estimated to produce \$4,000 per acre in tax revenues.
- Development under existing zoning is projected to produce \$24,000 per acre.
- Development under the proposed scenario is projected to produce \$38,000 per acre, a 58% increase from existing zoning.

Projected Return (Feasibility of Development)	Area (acres)		Net Buildable Total (sf)	Parking (acres)	Landscaping (acres)	Residential Units	Tax	Tax/Ac	Net Tax	Net
Potential Developme	ent Under G	B/C Zoning								
Low	94	-188,787	0	64	17	1,641	\$2,467,883	\$26,256	\$1,811,439	\$1
Below Grade	68	-66,964	0	50	8	1,333	\$1,501,991	\$22,180	\$1,281,809	\$1
Above Grade	45	95,251	285,753	33	5	848	\$960,914	\$21,482	\$893,031	\$1
High	5	28,027	84,081	3	1	85	\$100,129	\$21,474	\$99,197	\$2
TOTAL	211	123,278	369,834	151	30	3,907	\$5,030,917	\$23,831	\$4,085,476	\$1
Total >14%	49	123,278	369,834	37	6	933	\$1,061,043	\$21,481	\$992,228	\$2
Excluded	63	70,504	211,512	47	6	1,166	\$1,428,941	\$22,834	\$1,324,687	\$2
Potential Developme	ent Under D	C5 Zoning								
Low	21	36,096	108,288	12	4	676	\$791,016	\$37,643	\$590,172	\$2
Below Grade	78	153,134	459,402	43	16	2,513	\$3,040,033	\$38,913	\$2,577,589	\$3
Above Grade	96	486,733	1,460,199	53	19	3,101	\$3,652,112	\$37,889	\$3,381,841	\$3
High	16	149,255	447,765	9	3	501	\$597,205	\$38,341	\$585,323	\$3
TOTAL	211	825,218	2,475,654	117	42	6,791	\$8,080,366	\$38,277	\$7,134,925	\$3
Total >14%	112	635,988	1,907,964	62	22	3,602	\$4,249,317	\$37,952	\$3,967,164	\$3
Excluded	63	352,761	1,058,283	35	13	2,013	\$2,371,514	\$37,896	\$2,267,260	\$3
NET CHANGE										
	52	391,482	1,174,446	20	14	2,253	\$2,691,198	\$16,407	\$2,488,811	\$4
Above Grade				F	3	416	\$497,076	\$16,867	\$486,126	\$4
Above Grade High	11	121,228	363,684	5	0	710	φ ior, or o	ψ 10,007	ψ +00,120	Ψ
	11 63	-	363,684 1,538,130	5 25	17	2,669	\$3,188,274	\$33,274	\$2,974,936	 \$4



\$19,272 \$18,929 \$19,964 \$21,275 \$19,353 \$20,088 \$21,168

\$28,085 \$32,993 \$35,085 \$37,578 \$33,798 \$35,432 \$36,230

\$48,178 \$44,544 \$47,544 237%

Conclusions

- Land in the Study Area is under-utilized.
- Under-utilized land both under-performs for owners and is disadvantageous for tax revenues.
- Implementing DC5 zoning and the proposed development scenario could "unlock" significant value for owners by allowing more efficient use of land, making more property feasible to develop.
- Potential development would generate net new taxes and increase the tax collected per acre.